





**ACAN COMPENDIUM** 

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"Australia can be a leading force in the Catholic world in seeking to eradicate modern slavery, human trafficking and forced labour."

MOST REV MARK COLERIDGE

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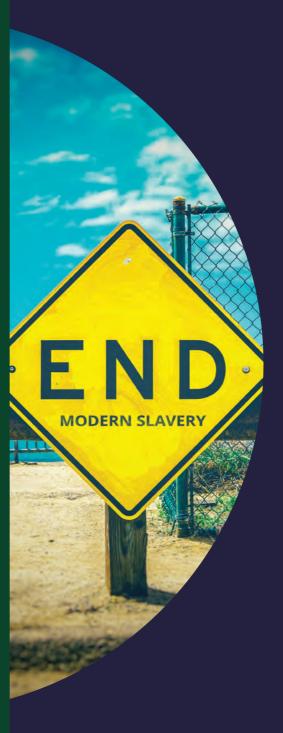
Catholic Archdiocese of Sydney

ACAN.ORG.AU

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The Australian Catholic Anti-Slavery Network (ACAN) comprises the following:



## OVER \$1B ANNUAL CONSOLIDATED REVENUE

- X St Vincent's Health Australia
- X St John of God Health Care
- X Catholic Archdiocese of Brisbane
- X Calvary Little Company of Mary Health Care Ltd
- X Catholic Education Western Australia
- X Sydney Catholic Schools
- X Mater Misericordiae Limited
- X Melbourne Archdiocese Catholic Schools
- X Catholic Education Commission Victoria

#### **BETWEEN \$500M - \$1B**

- X Edmund Rice Education Australia
- X Mercy Health Ltd
- X Catholic Education Diocese of Parramatta
- X Cabrini Health Ltd
- X Australian Catholic University

#### BETWEEN \$250M - \$500M

- X Australian Catholic Super and Retirement Fund
- X Diocese of Maitland-Newcastle
- X Archdiocese of Hobart
- X Diocese of Rockhampton
- X Catholic Healthcare Ltd
- X Diocese of Lismore Catholic Schools Office
- Catholic Education Office Diocese of Wollongong
- X Catholic Education Archdiocese of Canberra Goulburn
- X Catholic Church Insurance
- X Mercy Education Ltd

#### BETWEEN \$100M - \$250M

- X St Vincent de Paul Society NSW
- X University of Notre Dame Australia
- X Southern Cross Care NSW & ACT
- X Villa Maria Catholic Homes
- X St Vincent de Paul Society Qld
- X Catholic Education Diocese of Bathurst
- X Catholic Education Northern Territory Diocese of Darwin
- X MacKillop Family Services
- X Mercy Community Services SEQ Ltd
- X Catholic Education Sandhurst Ltd
- X Catholic Diocese of Ballarat

#### LESS THAN \$100M

- X Catholic Schools NSW
- X Catholic Cemeteries and Crematoria
- X Catholic Archdiocese of Melbourne
- X Catholic Archdiocese of Perth
- X Catholic Archdiocese of Sydney
- X Catholic Archdiocese of Adelaide
- X CatholicCare Sydney
- X CEnet Ltd

## **Foreword**

Over 40 million people around the world are trapped in modern slavery, more people than at any time in history. Today the risk that a product or service is tainted with exploitation and forced labour somewhere in the supply chain occurs in almost all industries. All countries are affected. So too are the supply chains of Catholic entities in Australia.

Pope Francis has referred to slavery as "an open wound on contemporary society, a wound on the body of Christ and a crime against humanity." He has pledged with other global religious leaders to collectively work to bring each faith community together to rid the earth of this affront to human dignity and freedom.

Australia and 190 other nations have pledged to end modern slavery by 2030, by adopting the Pope Francis-inspired UN Sustainable **Development Goal (SDG) 8.7.** 

SDG 8.7 calls on all to take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking.

In 2020, the Holy Father continued to raise his voice ACAN MODERN SLAVERY STATEMENTS against modern slavery and human trafficking.

The extent of Catholic supply chains is therefore highly significant in this global battle. Indeed, the major exposure to modern slavery of the Church in Australia is related to procurement decisions - to the buying of goods and services and investments.

#### THE GENESIS OF ACAN

The Australian Catholic Anti-slavery Network (ACAN) emerged as a key recommendation from a groundbreaking conference in July 2019, organised by the Sydney Archdiocesan Anti-Slavery Taskforce.

The Eradicating Modern Slavery from Catholic Supply Chains Conference was attended by over 100 executives representing 45 large Catholic entities to canvas practical steps to comply with Australia's Modern Slavery Act 2018 (MSA).

This Conference had major consequences. In September 2019, the Catholic Action in Australia <u>Progress Report</u> was released, recording for the first time the potential modern slavery risks in the operations and supply chains of major Catholic entities in Australia.

This Compendium of Modern Slavery Statements bears witness to the substantial work done by ACAN entities throughout the 2020 COVID-19 pandemic to assess and address modern slavery risks in Catholic operations and supply chains.

In early 2019, the Australian Government confirmed that it was an appropriate application of MSA s.14 for all ACAN entities to align the first reporting period to the calendar year 2020 and report by 30th June 2021. Moreover, it was also stated that the Australian Government preferred Catholic entities to report as a group.

The ACAN Compendium meets the criteria in the MSA for joint statements in that it:

- X provides information that addresses the mandatory criteria
- X has been developed in consultation with reporting entities
- is in a format (PDF) acceptable for publication as a Modern Slavery Statement.

ACAN will take the additional step required to submit the Compendium, as a formal joint statement under the MSA, by ensuring it is approved in accordance with the requirements set out in s.14(2)(e) of the MSA.

To this end, the Taskforce executive have fostered a strong culture of collaboration with ACAN participants, providing direct support to senior executives, who are tasked with meeting the statutory obligations to implement a comprehensive modern slavery risk management program.

#### **CATHOLIC ACTION TO ERADICATE MODERN SLAVERY**

ACAN entities are united in the belief that action against modern slavery is fundamental Catholic Social

ACAN seeks to work for the Common Good and actively collaborates with all relevant sectors -Government, business and community - for the preservation of life, liberty and dignity of workers everywhere.

ACAN works to eradicate modern slavery in all its forms from the operations and supply chains of the Catholic Church in Australia.

ACAN strives to put the Catholic Church at the forefront of efforts and programmes to eradicate modern slavery nationally and globally in our generation.

On behalf of ACAN I wish to thank the Sydney Archdiocesan Anti-Slavery Taskforce Executive Team Alison Rahill, Jenny Stanger and Carsten Primdal for their modern slavery expertise, vision, capacity and generous endeavours.







"Migrants are often victims of criminal human smuggling and human trafficking."

**POPE FRANCIS** 





## AUSTRALIAN CATHOLIC BISHOPS CONFERENCE THE PRESIDENT

27 April 2020

#### Message to Australian Catholic Anti-Slavery Network

The formation of the Australian Catholic Antislavery Network (ACAN) was a major achievement within the Church in Australia and far beyond. ACAN has done much in a short time, working to ensure a high level of cooperation and coordination among Australian Catholic entities in dioceses, as well as education, health and aged care, welfare, finance and investment in response to the Modern Slavery Act.

Catholic entities participating in ACAN are strongly positioned to respond effectively to the statutory requirements in the Modern Slavery Act with a comprehensive risk management program. The Modern Slavery Statements of Catholic entities will also form a compendium of Catholic principles and action for the advancement of human dignity and the common good.

Australia can be a leading force in the Catholic world in seeking to eradicate modern slavery, human trafficking and forced labour. That is the purpose of the Sustainable Development Goal (SDG) 8.7, which was inspired by Pope Francis.

ACAN also strives to help the Australian Government in important ways to meet its international commitment to SDG 8.7 and to provide assistance to other countries to end this blight upon the human family.

May Saint Josephine Bakhita, patron saint of slavery victims, guide and protect all associated with ACAN who are working to eradicate modern slavery in service of the freedom which comes from God.

Yours sincerely in Christ,

+ Mark Coleridge
Archbishop of Brisbane

President

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# Australian Catholic Anti-Slavery Network (ACAN) Profile<sup>1</sup>

ALL AUSTRALIAN STATES AND TERRITORIES REPRESENTED



\$22.3 billion

ANNUAL REVENUE



737,179

STUDENTS IN 1,529 SCHOOLS



12,578

AGED CARE PLACES IN 170 FACILITIES



\$6.38 billion

ANNUAL PROCUREMENT SPEND



13

UNIVERSITY CAMPUS LOCATIONS



18,755

**VOLUNTEERS** 



156,898

**EMPLOYEES** 



10,685

BEDS IN 63 HOSPITALS



20,000

SOCIAL CARE CLIENTS

<sup>134</sup> entities provided dat

# ACAN action to eradicate modern slavery



Each participating entity in ACAN has nominated a Modern Slavery Liaison Officer (MSLO) to coordinate the implementation of the ACAN Modern Slavery Risk Management Program. Internal stakeholders within ACAN entities are integral to developing and implementing an effective risk management program via Modern Slavery Working Groups comprised of staff from:

- **X** Procurement
- **X** Finance
- X Human Resources
- X Property and facilities managers
- X Legal, risk & governance
- **X** Communications

Team building is a core principle of ACAN, which fosters sharing of experience amongst all entities. During 2020, staff spent a total of 14,735 hours engaged in work to eradicate modern slavery.

In 2020, MSLOs participated in eight ACAN teleconferences via Zoom. During these meetings, updates were presented on new resources and next steps to implement the Risk Management Program. Virtual breakout rooms allowed MSLOs to share experiences, progress and challenges. A key activity has been the consideration and adoption of ACAN template modern slavery policies, code of conduct and contract clauses by individual ACAN entities.

Another measure of the resolve of ACAN entities to tackle modern slavery is that a number of them fall below the MSA reporting threshold. Yet they have joined ACAN in solidarity with Catholic reporting entities, and are working to build strong organisational culture and practice to assess and address the risk of modern slavery in their operations and supply chains.

## MODERN SLAVERY RISK ASSESSMENT

The ACAN Risk Management Program has identified modern slavery risks in the operations and supply chains of the 36 ACAN entities.

Throughout 2020, the Taskforce worked with MSLOs and procurement staff in each entity to collect data on their 50 top suppliers by spend, using a standardised template to ensure consistency.

Key information collected from each entity included:

- X Supplier name
- X Annual spend
- X Spend categories
- X Internal user (if available)
- X Supplier location country (if available)

Potential modern slavery risks for each of the spend categories were assessed using the ACAN Category Risk Taxonomy, itself based on the best available information on industry sectors, geographic locations and commodities at risk of involving modern slavery and forced labour.

High level findings from the analysis can be found in the <u>ACAN 2019–2020 Annual Report</u> <u>Eradication of Modern Slavery: Catholic Action in Australia.</u>

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#### CATEGORY RISK TAXONOMY

Understanding potential modern slavery risks is central to building the capability within Catholic entities to assess and address these risks in operations and supply chains. Modern slavery risk profiles have been developed for the supply chains of ACAN entities using a category risk taxonomy.

This Category Risk Taxonomy aggregates over 600 ACAN spend categories into 23 sections of goods and services (Box 1).

Potential modern slavery risks associated with each major category were assessed using sources such as the Global Slavery Index, International Labor Organisation (ILO), US Department of Labor, Business and Human Rights Research Centre, United Nations Human Rights Commissioner (OHCHR), Australian Human Rights Commission, Shift Project, research papers and media articles.

Each major category was assessed as having potentially high, medium or lower risk of modern slavery, justified and backed up with documented case studies. Four key indicators were also used to determine the assessed level of risk:

- **01** | **Geography:** the country or location where a good is made or a service delivered.
- **02** | **Industry:** the industry sector in which the making of the good or delivering of the service occurred.
- 03 | Commodity: the raw materials or components that comprise a product.
- **04** | **Workforce vulnerability:** such as temporary migrants, women or children known to be employed in specific industry sectors.

The Category Risk Taxonomy informs and educates procurement teams and other internal stakeholders on potential modern slavery risks within their supply chains.

## AGGREGATED GOODS AND SERVICES CATEGORIES



ADVERTISING AND MARKETING



**BUILDING AND CONSTRUCTION** 



CLEANING AND SECURITY



EVENTS AND EVENT



FACILITY MANAGEMENT / PROPERTY SERVICES



FLEET MANAGEMENT AND VEHICLES



FOOD AND CATERING SERVICES



FURNITURE AND OFFICE SUPPLIES



FINANCIAL SERVICES



FINANCE AND INVESTMENT



GOVERNMENT FEES AND



ICT HARDWARE



ICT SOFTWARE AND NETWORK SERVICES



LABOUR HIRE



LICENCES AND MEMBERSHIPS



LINEN. LAUNDRY AND TEXTILES



MEDICAL DEVICES AND SUPPLIES



PRINT AND MAIL PROVIDERS



PROFESSIONAL SERVICES



TRAVEL AND ACCOMMODATION



UNIFORMS AND PPE



UTILITIES



WASTE MANAGEMENT SERVICE

#### MODERN SLAVERY RISK DASHBOARD

In addition to the high level findings, each ACAN entity received a modern slavery risk dashboard, summarising the key findings from the risk analysis of their spend data.

The dashboard gives a quantitative snapshot of high, medium and low-risk by total spend, numbers of suppliers, and number of spend categories.

Potentially high-risk spend categories and their associated suppliers are identified, enabling entities to prioritise engagement and focus additional due diligence activities on these higher risk sectors.

MSLOs have used the findings from the ACAN Risk Management Program to engage senior management about the entity's modern slavery risk in their operations and supply chains.



## SUPPLIER ENGAGEMENT STRATEGY WORKSHOPS

During 2020, ACAN entities were invited to participate in workshops to develop supplier engagement strategies. Originally planned as a series of face-to-face workshops, COVID-19 restrictions meant that these workshops were delivered via Zoom and were tailored specifically for each entity.

More than 400 staff across 36 Catholic entities attended at least one of the 28 workshops representing 1600 hours of staff engagement.

The objective of the Supplier Engagement Strategy Workshops was to equip ACAN entities to engage with key suppliers about modern slavery risks and motivate suppliers to take action.

During the four-hour workshops, participants were provided with an overview of supplier engagement, key engagement strategies, and a demonstration of the connection between supplier engagement and the mandatory reporting criteria of the Modern Slavery Act 2018 (Cth).

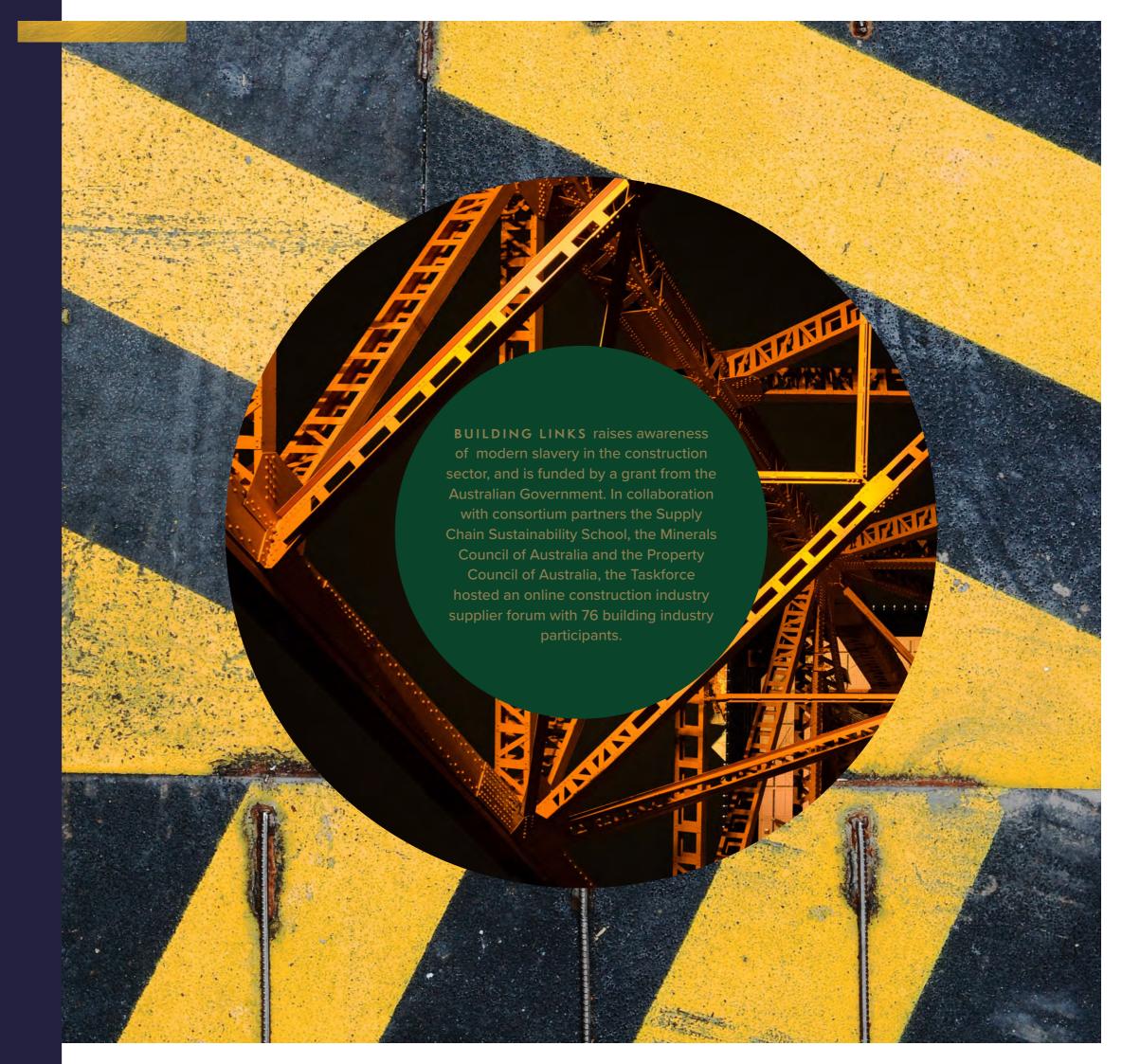
Having already assessed suppliers against modern slavery risk criteria, ACAN entities used the workshops to develop targeted engagement strategies for their high-risk suppliers or high-risk supply categories.

In particular these workshops canvassed practical and effective processes to:

- establish mutual understanding and trust with priority suppliers
- X educate suppliers on modern slavery risks
- x communicate fundamental principles, values and expectations
- X identify areas for collaboration with suppliers, and
- aid suppliers to Catholic entities to engage their suppliers, thereby facilitating the mapping and management of supply chains.

By the end of 2020, Catholic reporting entities had analysed at least 50 of their top suppliers for modern slavery risks.

ACAN entities will be engaging with high-risk suppliers via Sedex in the course of 2021. This will be an important step for ACAN entities towards complying with the requirement for continuous improvement under the MSA.



## ACAN MODERN SLAVERY STATEMENT WORKSHOPS

To ensure that each ACAN entity could effectively document progress and meet statutory reporting requirements, a "How to Write your Modern Slavery Statement" online workshop was conducted on five occasions in 2020.

These half-day interactive workshops presented a detailed overview of the mandatory reporting criteria, the specific information required to address the criteria, and how entities could best format information about activities undertaken during the first reporting period.

During the workshops, MSLOs were guided to collaborate with Working Group colleagues, to review and collate information, identify gaps and document points under each criteria using the template provided.

The Taskforce executive worked full time to respond to queries from MSLOs, effectively operating a modern slavery specialist helpdesk, providing MSLOs with timely advice, support and feedback. All Modern Slavery Statements in this Compendium were subsequently reviewed by the Taskforce against criteria and detailed feedback was provided on draft Statements.

## ACAN MODERN SLAVERY ELEARNING MODULES

Resources to raise awareness about modern slavery risks in supply chains and operations were a high priority request from ACAN participants who attended the Eradicating Modern Slavery from Catholic Supply Chains Conference.

Targeted training resources were subsequently developed for board members, staff, procurement teams, suppliers and key stakeholders. All ACAN resources were made available to entities via a password protected portal on the ACAN website, to be adapted to meet the specific needs of individual entities.

Staff education programs have been developed including a resource database, power point presentations and eLearning modules, which are available via a purpose-built Learning Management System (LMS).

ACAN entities also uploaded the modules directly into their in-house learning management systems. This equipped entities to track training completion rates, hours of training delivered and learner understanding through the completion of quizzes. This data informs each entity's ongoing modern slavery training and education program and provides valuable information for annual modern slavery reporting.

ACAN's modern slavery eLearning modules include:

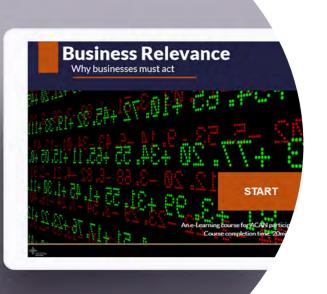
X Module 1: Modern Slavery 101

X Module 2: Business Relevance

Modules 1 and 2 were made available to ACAN entities in the 2020 reporting year.







#### **MODERN SLAVERY 101**

This 30-minute module provides a comprehensive overview of modern slavery practices – who is vulnerable and how and why modern slavery persists. The goods and services most frequently associated with modern slavery are also profiled.

In particular, goods linked to modern slavery through harvesting, processing or mining or raw materials; sourcing components for electronics or furniture; and the manufacture and distribution of products are highlighted. Service sector risks including those within the cleaning, security and hospitality sectors are also explained.

The module is interactive and visual, using scenarios, guizzes and case studies to engage and educate staff about the continuum of workers' rights and the key indicators of modern slavery risks.

#### **BUSINESS RELEVANCE**

This module provides a business perspective on modern slavery and why it is important for ACAN entities to address modern slavery risk. Key topics covered include:

- X the intersection of business and modern slavery
- X business drivers to manage risk in operations and supply chains
- X the requirements of the Modern Slavery Act 2018 (Cth).

The responsibilities of businesses to respect human rights through enhanced corporate due diligence are outlined and the key economic, legislative and stakeholder drivers to manage risk are discussed.

The final section of the module looks at relevant legislation in Australia, outlining criminal offences, as well as the key reporting requirements of the Modern Slavery Act 2018 (Cth).

The module is highly interactive and uses scenarios, case studies and quiz questions to engage learners and consolidate learning outcomes.

### **Modern Slavery Risk** Management Program Implementation

#### COMMITMENT

Engage top management and set direction Adopt the Modern Slavery Policy Establish a Modern Slavery Working Group Define roles and responsibilities



#### **ACAN** Resources

- X Board Awareness Powerpoint presentation
- X Model Modern Slavery Policy
- X Working Group Model Terms of Reference
- X Model Position Descriptions

02

#### **BUSINESS STATE OF PLAY**

Understand what you are doing well and where your gaps are to manage modern slavery risks

Prepare and implement a modern slavery action plan or strategy to address your gaps Monitor progress and ensure continual



X Sector-specific Modern Slavery Action Plans

X Undertake operational gap analysis across functions: Procurement, Finance, Human Resources, Facilities & Property Management, Legal, Risk & Governance and

03

#### **SUPPLIER RISK**

improvement

Prioritise suppliers based on potential risk and spend

Seek responses from suppliers on their modern slavery actions in EOI or tender processes

Clearly outline expectations to suppliers



X Supplier Code of Conduct

- X Supplier data spreadsheet
- X Procurement risk taxonomy
- X Supplier questionnaire and expectations matrix
- X Supplier Corrective Action Plan template
- X Supplier model contract clauses

04

#### **ENGAGE, EDUCATE & RESPOND**

Engage and train management, employees and contractors

Engage and educate highest priority

Establish remediation process to respond when slavery practices identified in operations or supply chain



X Staff Awareness Powerpoint presentation

- × eLearning modules x 5
- X Model stakeholder questionnaire
- X Supplier Awareness Powerpoint presentation
- ★ Model supplier engagement strategy and communications resources
- X Supplier engagement workshop and 'how to run a supplier forum' video
- X DOMUS 8.7 remediation process

05.

#### **MODERN SLAVERY STATEMENT**

Prepare draft Modern Slavery Statement and submit to leadership for signature

Collaborate with ACAN participants to develop Modern Slavery Compendium and upload to Commonwealth Modern Slavery Statement Register

Publish Modern Slavery Statement on entity website



- X 'How to prepare Modern Slavery Statement' workshops
- X Support and advice for ACAN participants
- X ACAN Modern Slavery Statement checklist and
- X Feedback on individual entity draft Statement





## Statistical Overview of Procurement



\$6.38b

COMBINED ANNUAL
PROCUREMENT SPEND
REPORTED BY ACAN ENTITIES

With nearly half of total spend by all entities considered to be potentially high risk for modern slavery.



## High risk

THE FOUR LARGEST
POTENTIALLY HIGH RISK
SPEND CATEGORIES ACROSS
ALL ENTITIES ARE:

- X Medical Consumables
- X Building and Construction
- X ICT Hardware
- X Facilities Management

Other potentially high risk categories include Cleaning and Security Services, Uniforms, Labour Hire and Food and Beverage supplies.



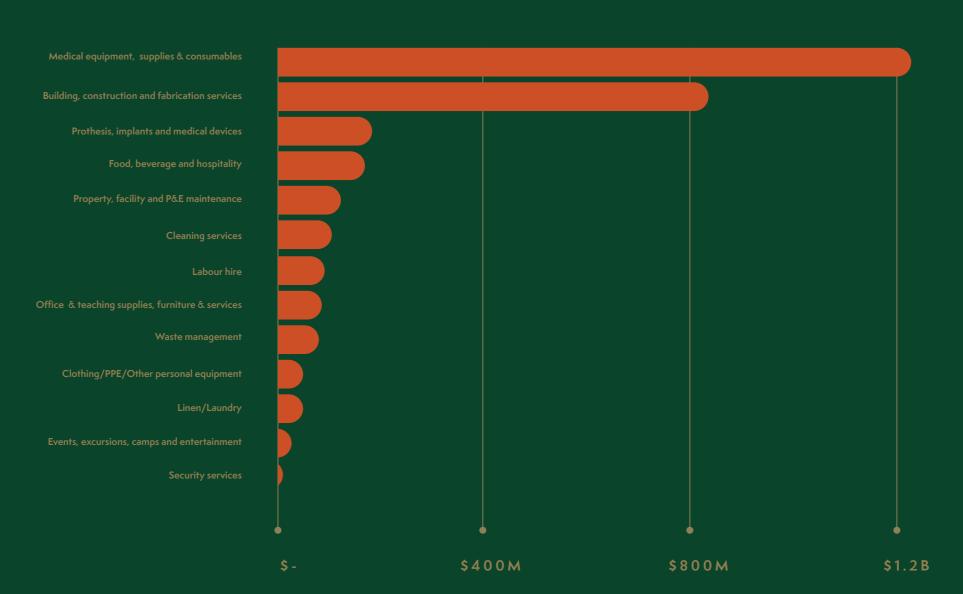
16,000

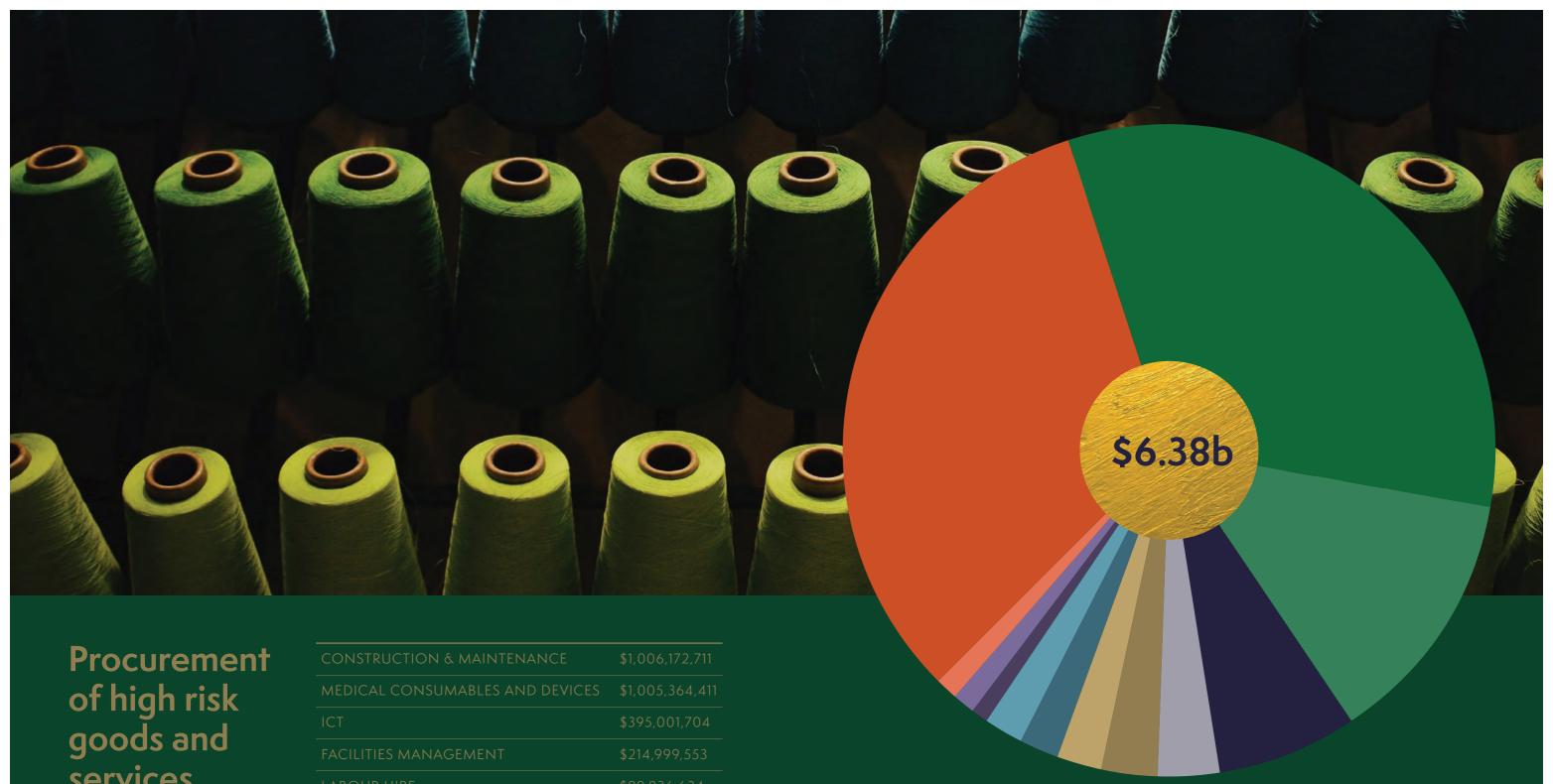
SUPPLIERS ACCOUNT FOR 80% OF THE SPEND

(Not just high risk suppliers)



## Category risk by spend (\$) - High





services

| CONSTRUCTION & MAINTENANCE      | \$1,006,172,711 |
|---------------------------------|-----------------|
| MEDICAL CONSUMABLES AND DEVICES | \$1,005,364,411 |
|                                 | \$395,001,704   |
| FACILITIES MANAGEMENT           | \$214,999,553   |
| LABOUR HIRE                     | \$99,836,624    |
| FOOD & BEVERAGE                 | \$93,929,539    |
| OFFICE & EDUCATIONAL SUPPLIES   | \$76,400,753    |
| SECURITY                        | \$68,906,274    |
| CLEANING                        | \$67,131,112    |
| WASTE MANAGEMENT                | \$21,255,096    |
| FURNITURE MANUFACTURE           | \$17,847,504    |
| APPAREL                         | \$14,902,543    |

- Sum of Medical Consumables & Devices: 33%
- Sum of ICT: 13%
- Sum of Facilities Management: 7%
- Sum of Labour Hire: 3%
- Sum of Food & Beverage: 3%

- Sum of Clearning: 2%

- Sum of Waste Management: 1%
- Sum of Apparel: 0%

# Domus 8.7 Remedy Pathway

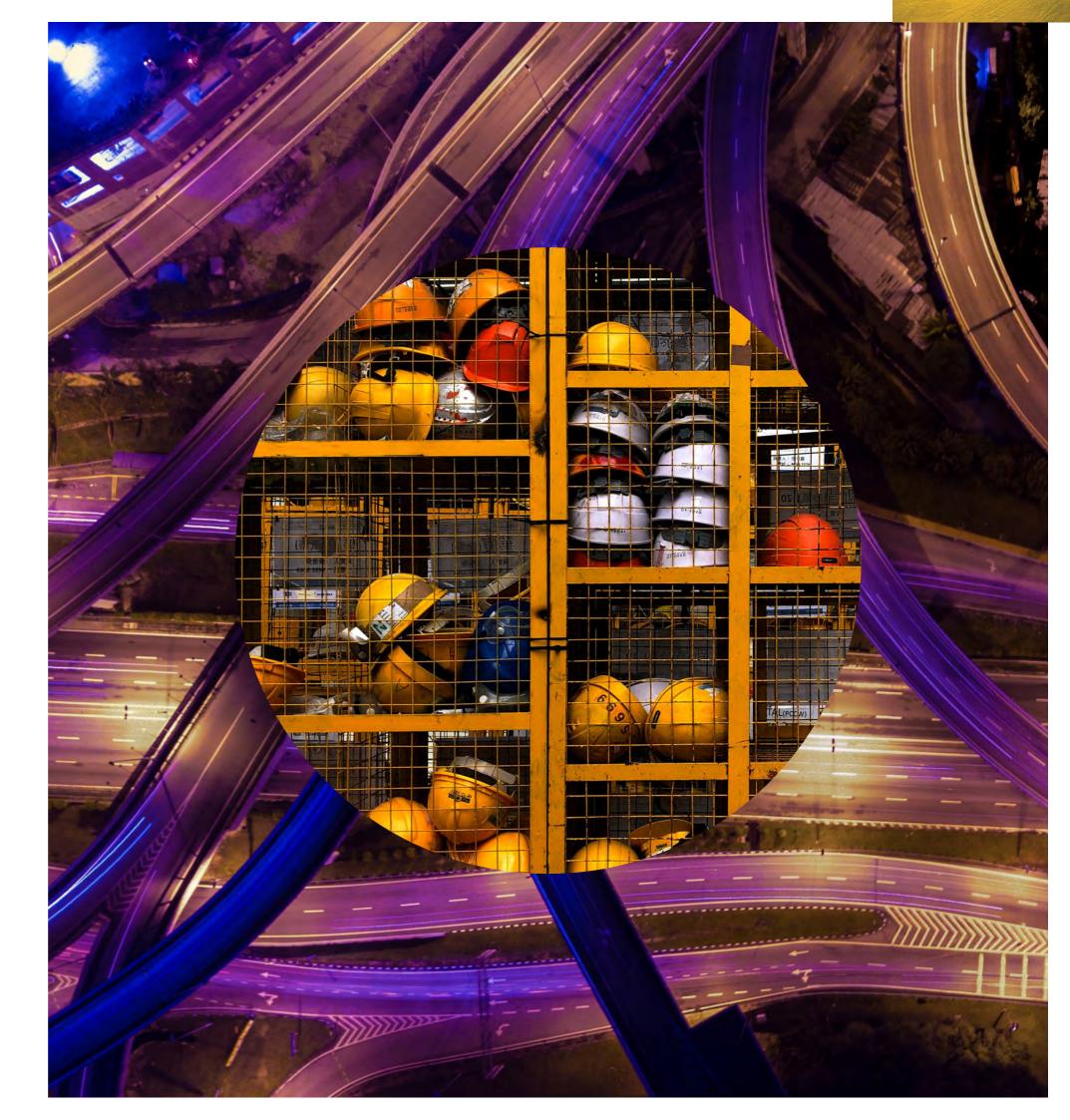
An initiative of the Catholic Archdiocese of Sydney to provide an effective response to modern slavery.

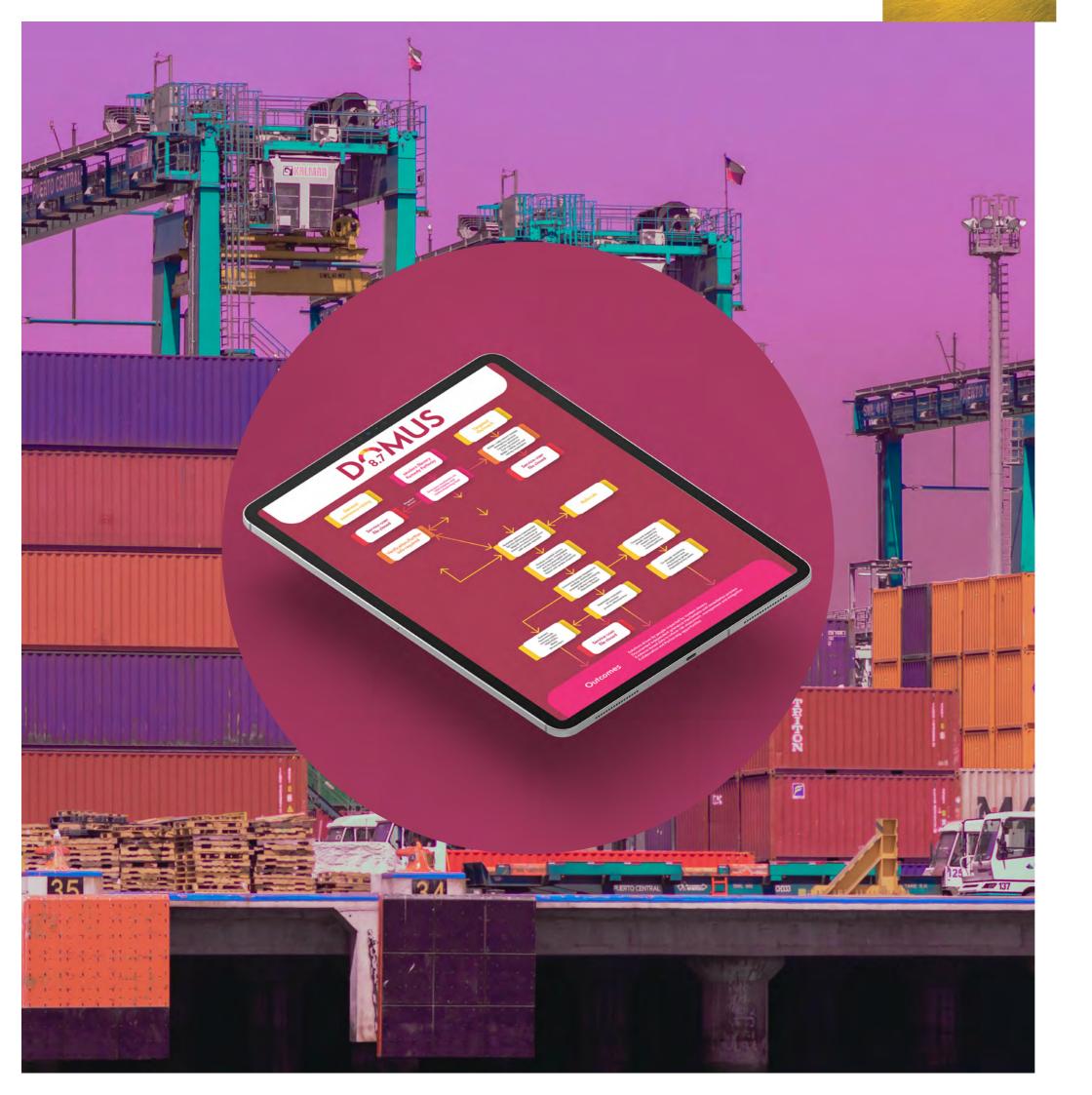
A documented remedy pathway is an important requirement of the MSA. Statements are required to include how entities are assessing and addressing risks of modern slavery in operations and supply chains and the actions taken (including due diligence and remediation).

Domus 8.7 is Australia's first 'one-stop-shop' service available to business, workers or people impacted by modern slavery to obtain support, advice and guidance on how to respond to modern slavery concerns.

#### A REMEDY PATHWAY:

- X Enhances the ACAN modern slavery risk management program
- Provides the support needed for a rapid, coordinated response when victims are identified
- X Develops the internal capability to manage risk and engage staff
- X Establishes a documented process to manage (potentially) complex humanitarian issues
- X Addresses a key mandatory reporting requirement of the MSA
- X Upholds Catholic Social Teaching
- **X** Ensures ongoing commitment to protecting the human rights of people in operations and supply chains.





#### REMEDIATION PROCESS

The right to remedy is a basic principle in international human rights law. The provision of remedy involves a business implementing actions and processes to investigate and redress negative impacts on people involved in business operations and supply chains, and ensure future incidents are prevented.

#### **KEY ELEMENTS:**

- X Independent advice and support
- X Ensuring people impacted are safe and protected
- Any work with people impacted is undertaken with their full knowledge and consent
- X Human rights based approach

#### DOMUS 8.7 SERVICE PROFILE:

- X Guidance and advice for entities who identify slavery in their operations or supply chains
- X Coordination with government agencies, victim support organisations and others
- X Develop internal capabilities to manage modern slavery risk
- Confidential independent grievance mechanism to report suspected incidents of modern slavery
- Practical and timely support for people impacted by modern slavery

## **Future Actions**

A comprehensive <u>ACAN Modern Slavery Risk Management Program for 2021 – 2023</u> is documented and publicly available on the <u>ACAN website.</u>

During 2021, eLearning Module 3 - Implementing a Modern Slavery Risk Management Program will provide ACAN entities with step-by-step guidance and support for developing, implementing, enhancing and reporting on their modern slavery risk.

Module 3 will be completed by each ACAN entity's Modern Slavery Working Group, allowing a wider cross-section of internal stakeholders to obtain the knowledge and skills required to implement effective, ongoing modern slavery risk management programs across the ACAN Network.

Module 4 on Modern Slavery Risk Management for Suppliers will clearly outline the expectations of ACAN entities to their suppliers. This thirty minute interactive module will provide an overview of the different forms of modern slavery, the legislative reporting requirements, and explain the relevance of modern slavery risk management to suppliers. This education is important as many suppliers are not reporting entities under the MSA.

Module 5 on Remedy Pathway - an important requirement of the Act – will introduce Domus 8.7 and explain the key elements of an effective remedy pathway, including victim safety, protection and consent, ensuring a human rights-based approach, and the provision of independent advice and support.

#### ACAN PROGRAM OBJECTIVES FOR 2021 - 2023:

PRIORITY 01

ACCESS TO A PLATFORM TO MANAGE ONGOING SUPPLIER RISK DUE DILIGENCE

PRIORITY 02

MONITORING AND REPORTING,
PRODUCING MEANINGFUL METRICS

PRIORITY 03

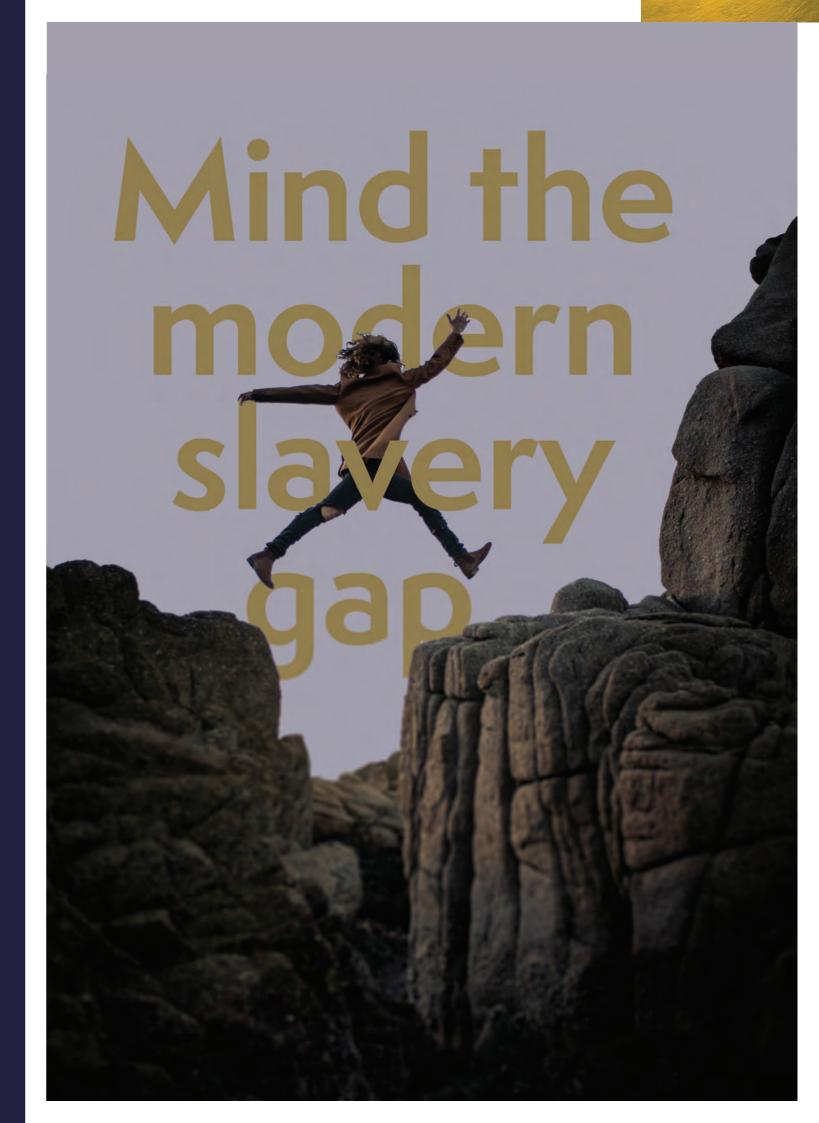
TRACKING PROGRESS AND ACCOUNTABILITY FOR ACTIONS

PRIORITY 04

KNOWING THAT OUR EFFORTS ARE PRODUCING THE RIGHT OUTCOMES

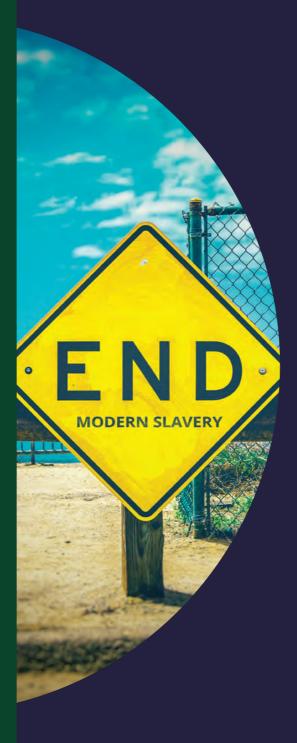
PRIORITY 05

REMEDIATION SUPPORT AND ADVICE



09.

Index of ACAN entities with Modern Slavery Statements in this Compendium:



| LIN | K TO MODERN SLAVERY STATEMENTS                             | ABN         |  |
|-----|------------------------------------------------------------|-------------|--|
| 1   | St John of God Health Care Inc                             | 21930207958 |  |
| 2   | Catholic Archdiocese Of Brisbane                           | 25328758007 |  |
| 3   | Calvary Little Company of Mary Health Care Ltd             | 11079815697 |  |
| 4   | Catholic Education Western Australia Ltd                   | 47634504135 |  |
| 5   | Sydney Catholic Schools Trust                              | 26158447082 |  |
| 6   | Mater Misericordiae Ltd                                    | 83096708922 |  |
| 7   | Edmund Rice Education Australia                            | 96372268340 |  |
| 8   | Mercy Health Australia Ltd                                 | 89614115856 |  |
| 9   | Catholic Education Office Diocese of Parramatta            | 86875623906 |  |
| 10  | Cabrini Australia Ltd                                      | 42624828306 |  |
| 11  | Australian Catholic University Ltd                         | 15050192660 |  |
| 12  | Catholic Diocese of Maitland-Newcastle                     | 62089182027 |  |
| 13  | Catholic Archdiocese of Hobart                             | 24097986470 |  |
| 14  | Catholic Diocese of Rockhampton                            | 50979741889 |  |
| 15  | Catholic Healthcare Ltd                                    | 69064946318 |  |
| 16  | Diocese of Lismore Catholic Schools Ltd                    | 93638070836 |  |
| 17  | Catholic Education Diocese of Wollongong                   | 6778692362  |  |
| 18  | Catholic Education Office Archdiocese of Canberra Goulburn | 47824127996 |  |
| 19  | Catholic Church Insurance Ltd                              | 76000005210 |  |
| 20  | Mercy Education Ltd                                        | 69154531870 |  |
| 21  | St Vincent de Paul Society NSW                             | 91161127340 |  |
| 22  | University of Notre Dame Australia                         | 69330643210 |  |
| 23  | Southern Cross Care (NSW & ACT) Limited                    | 76131082374 |  |
| 24  | Villa Maria Catholic Homes Ltd                             | 32004364103 |  |
| 25  | St Vincent de Paul Society Qld                             | 14211506904 |  |
| 26  | Catholic Education Diocese of Bathurst                     | 73470086952 |  |
| 27  | Catholic Education Melbourne                               | 85176448204 |  |
| 28  | Catholic Education Commission Of Victoria Limited          | 92119459853 |  |
| 29  | NT Catholic Education Office                               | 22616685167 |  |
| VO  | VOLUNTARY REPORTING ENTITIES                               |             |  |
| 30  | Catholic Schools NSW                                       | 46619593369 |  |
| 31  | Catholic Metropolitan Cemeteries Trust                     | 85744325709 |  |
| 32  | Catholic Archdiocese of Perth                              | 96993674415 |  |
| 33  | Catholic Archdiocese of Sydney                             | 72823907843 |  |
|     |                                                            |             |  |

